



The How-To's of running a sector-based dialogue: Lessons from a German Cluster

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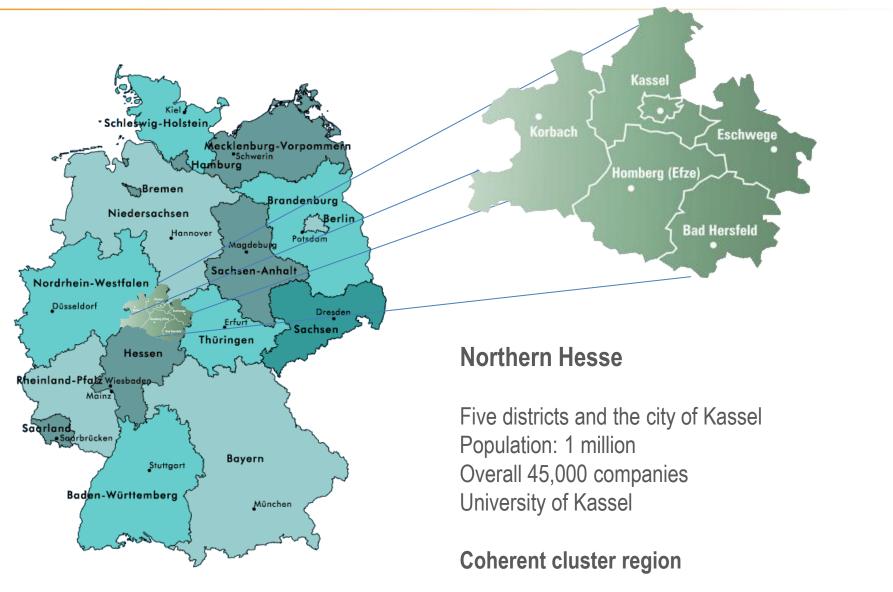




- Cluster Region: Northern Hesse
- Sector: Distributed Energy Technology
- How the Cluster started / Foundation of deENet
- Milestones of Cluster Development
- Members & Value Chain
- Organizational Structure & Dialogue Management
- Cooperation Projects



Cluster Region: Northern Hesse



Distributed Energy Technologies







Sector:

Renewable Energy
Energy Efficiency
CHP
Regional Energy Concepts

Clear technology focus

How the cluster started



- The region Northern Hesse is the cradle of innovative energy system technologies.
- Since the 80s the University of Kassel and local companies are working on integrated solutions for Renewable Energy Sources (RES) and Energy Efficiency (EE).
- As a result many research institutes and spin of companies were founded in cooperation with the University of Kassel; many of them are today market and technology leader.
- Research, industry and local authorities have long term experience in joint activities in the sector.
- Northern Hesse became the leading region for technology development and innovative projects integrating RES in local energy system.
 - Long term cooperation experience between the key stakeholders.

- In the year 2003 engaged representatives from industry, public authorities and research brought to life the initiative and founded deENet as an association.
- It was a matter for them to create a common cooperation platform for economy, research & development as well as politics.
- They all wanted to start with deENet the proof that the use of decentralized energy and energy efficiency potentials is not only ecological but also make sense economically.





Engaged representatives from the public and private sector with the common interest to support the economic development of the region.





- Growing number of active cluster members: 2003 (35) 2013 (110)
- Fostering the regional development through the implementation of the Roadmap 2020: Distributed Energy Technologies and Regional Value Creation
- More than 15.000 new jobs in the sector in the last 10 years
- German network 100%-RES-Regions / International cluster dialogue
- Foundation of research organization IdE Institute distributed Energy
 Technologies in cooperation with the University of Kassel

Awards:

Membership German excellence initiative "go-cluster" 2007

German Competence Network of the Year 2010

EU Cluster Label Bronze 2012







60% private sector, 20% public sector, 20% from R&D.

Members along the complete value chain



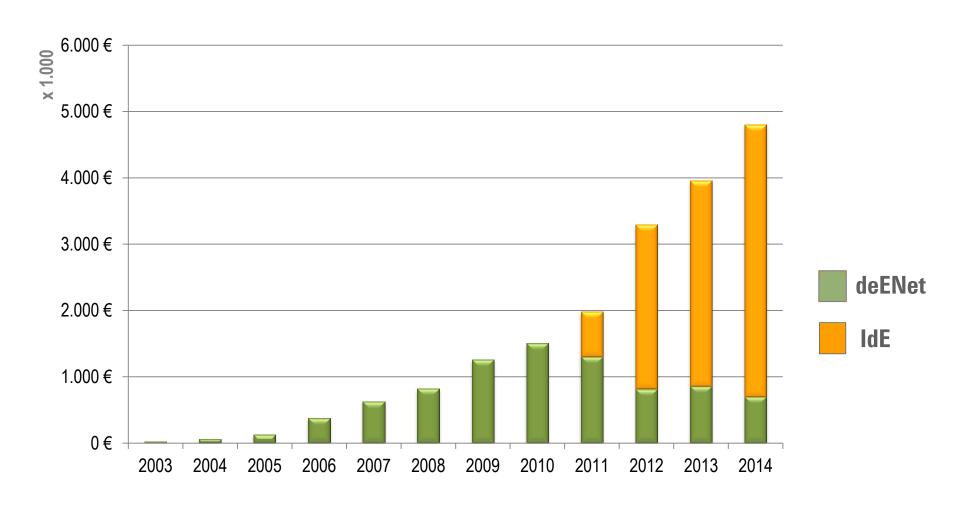
Organizational Structure and Dialogue Management

- Meeting of the Members: with matchmaking and side events (once a year)
- Executive Board: elected by the members every four years, 14 representatives from industry, research, public authorities and associations, regular board meetings (every 6 to 8 weeks)
- Advisory Board: appointed by the Executive Board, 14 representatives from industry, research, public authorities and associations, board meeting (once a year)
- Office: Managing Director, Cluster Manager, Project Managers
- Working Groups: Marketing, Energy Concepts, Further Education, Research &
 Development (4 times a year)
- National Congress: 100% RES-Regions, more than 800 participants

Structure of the cluster organization should support the dialog process between the key stakeholders. Active dialogue management of the cluster manager is needed.







Increasing number of joint activities between the members.



